

NZEMA MANLE RURAL BANK LTD.

Meeting

SAWINGS MONEY TRANSFER

ANNUAL REPORT 2013

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NZEMA MANLE RURAL BANK LTD

NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that the next Annual General Meeting of the Shareholders of the NZEMA MANLE RURAL BANK LIMITED will be held at the Bonzo Kaku Senior High School, Assembly Hall, Awiebo on Saturday, 20thSeptember, 2014 at 10:00 am precisely.

AGENDA

- 1. To read the Notice Convening the Meeting.
- 2. To receive the Chairman's Report.
- 3. To receive and consider the accounts of the bank for the year ended 31st December, 2013 together with the reports of the Directors and the Auditors thereon.
- 4. To authorize the Directors to fix the Remuneration of the Auditors.
- 5. To elect Directors in place of those retiring. In accordance with the Regulations of the Bank, a prospective director should be a shareholder and must have at least 20,000 shares and academic/ professional qualification or business experience in the following fields; Banking, Accounting, Law and Economics, subject to favourable vetting report on the applicant by Bank of Ghana.
- 6. To fix the remuneration of Directors.
- 7. To pass a resolution to transfer GH¢ 181,223.00 from Income Surplus to Stated Capital.
- 8. Any other matters.

DATED THIS 29TH DAY OF JULY, 2014 BY ORDER OF THE BOARD THOMAS QUAYSON SECRETARY

Every member is entitled to attend and vote at the meeting or to appoint a proxy to attend and vote instead. Such proxy need not be a member of the bank.

Copies of the Directors Report and the Accounts are available for collection at the Bank's Head Office and Branches.

AN ADVERTISEMENT/ ANNOUNCEMENT IN THE PRINT/ ELECTORNIC MEDIA SERVES AS NOTICE TO ALL SHAREHOLDERS TO ATTEND THE MEETING.



BASIC INFORMATION

DIRECTORS

CHAIRMAN:

VICE CHAIRMAN:

MEMBER:

MEMBER:

MEMBER:

MEMBER:

MEMBER:

EMMANUEL YANKSON KWOFIE

NYANZU YELEBQE AKAINYAH

MARTIN BOSSORBEDJIE YANKEY

DANIEL BLAY AFFUL (RESIGNED ON 7th SEPTEMBER, 2013)

JUSTICE HENRY ANTHONY KWOFIE

WISDOM QUAIKU

THOMAS KODJOE TANDOH

CHARLES GODFRED ACKAH (Dr) (APPOINTED 1st FEBNRUARY, 2013)

SECRETARY

THOMAS QUAYSON

SUPERVISING MANAGER:

THOMAS QUAYSON

AUDITORS:

ASAMOA BONSU & CO. CHARTERED ACCOUNTANTS P. O. BOX KS-7909, KUMASI

CLEARING BANKS:

ARB APEX BANK LTD

TAKORADI

WESTERN REGION

REGISTERED OFFICE:

NZEMA MANLE RURAL BANK BUILDING

AIYINASI OFFICE

AIYINASI, ELLEMBELLE DISTRICT

WESTERN REGION

HEAD OFFICE:

THE BANK PREMISES Nr.CENTRAL MARKET,

P. O. BOX 43, AIYINASI, WR

AGENCIES:

AWIEBO

ELLEMBELE

MIXA

ELLEMBELE

ASASETRE

ELLEMBELE

AIYINASI

ELLEMBELE

ELUBO

JOMORO

JEMA

BOINSO

AOWIN-SUAMAN AOWIN-SUAMAN

SHAREHOLDINGS Preference

Ordinary

AUTHORISED

ISSUED

(GH ¢)

125,000

125,000 3,624,455 12.50

500,000,000

276,117



DIRECTORS' REPORT TO THE MEMBERS

The Directors present herewith the Audited Financial Statements of Nzema Manle Rural Bank Limited for the year ended 31st December, 2013 and report thereon as follows:-

- a) The Board acknowledges its duty to:
 - i) Maintain proper Books of Account and
 - Prepare Financial Statements which comply with the Companies' Code 1963 (Act 179) and the Banking Law 2004 (Act 673) as amended by Banking (Amendment) Act 738, 2007 which give a true and fair view of the state of affairs and the operational results for the year.
- b) The Board confirms that the Financial Statements and Notes (1-32) are in agreement with the Books and Records for the year.
- c) The Statement of Financial Position and this Report have been signed by two Directors indicating the Board's approval of such Statement of Financial Position and annexed Financial Statements.

		(GH¢)	(GH4)
d)	The balance brought forward on Income Surplus Account at the beginning of the year was	507,914	246,014
	To which has been added Profit for the year after charging all expenses including Depreciation and Taxation of	544,981	440,035
	Depresiation and Taxager 5.	1,052,894	686,048
	From which has been deducted the following Transfers		
	Dividend	(61,174)	(48,126)
	Statutory Reserve	(136, 245)	(110,009)
	Building Fund		(20,000)
	Credit Risk Reserve	-	-
	Leaving a favourable balance on Income Surplus Account Carried Forward of	(197,419)	(178,135)
	* * I	855,475	507,914

The Directors propose a Rights Issue of GH¢0.05 per share in respect of 2013 totalling GH¢181,223: (2012: Dividend declared of GH¢0.017 per share per share totalling GH¢61,174).

EMMANUEL YANKSON KWOFIF

28th Warch 2014

AIYINASI

DIRECTOR NYANZU YELEBOE AKAINYAH



AUDITORS' REPORT TO THE MEMBERS

We have audited the Financial Statements comprising of Statements of Comprehensive Income, Statement of Financial Position, Statement of Cash Flows and the Statement of Changes in Equity on pages 6-9 and Notes 1-24 which include summary of significant ccounting policies and explanatory notes as set out pages 10-23

Respective responsibilities of Directors and Auditors

As described on page 3, the Directors are responsible for the preparation of Financial Statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Internationally accepted Auditing Standards. Those Standards require that we comply with ethical standards and plan to perfom our audit to obtain reasonable assurance as to whether the Financial Statements are free from material misstatements.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the Financial Statements. The procedures selected depend on the auditor's judgement, including an assessment of the risks of material misstatement of the Financial Statements, whether due to fraud or error. In making those risk asssessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the Financial Statements in order to design audit procedures that are appropriate in the circumstaces, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controsl. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Directors, as well as evaluating the overall presentation of the Financial Statements.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the Financial Statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the over all adequacy of the presentation of information in the Financial Statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the Financial Statements show a true and fair view of the Financial Position of Nzema Manle Rural Bank Limited as of 31st December, 2013, and of their Financial Performance and Cashflows for the year then ended are in accordance with International Financial Reporting Standards and Companies Code, 1963 (Act 179) and the Banking Act 2004 (Act 673) as amended.

Report on Other Legal and Regulatory Requirements

We are required by the Companies' Code to confirm and we confirm that

- Proper books of account have been kept by the Company as appears from the examination of those books.
- We have obtained all information and explanations which we considered necessary for the performance of the audit.



3 The Statement of Financial Position and Income Statement are in agreement with the the books of account.

We also confirm that, in the case of the Banking Act, 2004, as amended

- We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
- In our opinion proper books of account have been kept by the Bank, so far as appears from our examination of those books, and
- The Statement of Financial Position, Statement of Comprehensive Income, Statement of Cash Flow and iii. Income Surplus Accounts of the company are in agreement with the books of account.
- The Bank's transactions are within its powers.
- The Bank has generally complied with the provisions of the Banking Act, 2004, (673) as amended.

OSEI YAU OSEULOR osei yaw asampoa(ICAG/F/1192)

asamoa bonsu & Co. (ICAG/P/0086 chartered accountants

P. O. Box AN-7751



STATEMENT OF COMPREHENSIVE INCOME

	NOTES	2013	2012
		(GH ¢)	(GH ¢)
Interest Earnings	22	2,365,505	1,878,412
Interest and Other Expenses	23	(389,893)	(257,745)
Net Interest Earnings		1,975,612	1,620,667
Commission and Fees	24	509,416	463,101
Other Earnings	25	98,100	123,945
NET REVENUE		2,583,128	2,207,713
Operating Expenses	27	(1,910,949)	(1,577,355)
Profit Before		672,178	630,358
Impairment Charges		(79,808)	(150,828)
		592,370	479,530
Taxation	21	(47,390)	(39,496)
NET PROFIT BEFORE OTHER COMPREHENSIVE INC	OME	544,981	440,035
ADD OTHER COMPREHENSIVE INCOME			
Fair Valuation of Shares in ARB Apex Bank			
			•
TOTAL COMPREHENSIVE INCOME		544,981	440,035
*			



STATEMENT OF FINANCIAL POSITION

ASSETS	NOTES	2013	2012
		(GH ¢)	(GH ¢)
Cash Balance	29	1,047,666	982,936
Balance with other Banks	14	695,676	1,141,861
Investments in other Securities	7	4,890,191	3,951,063
Loans and Advances	8	4,322,100	4,177,245
Investment - Others	12	61,404	61,404
Taxation	21	12,683	-
Other Assets Account	15	652,289	224,345
		11,682,010	10,538,854
Properties, Plant & Equipment	5	297,372	207,480
Branch Development		53,389	73,617
		350,761	281,097
TOTAL ASSETS		12,032,771	10,819,951
LIABILITIES & SHAREHOLDERS FUND			
Customers' Accounts	16	9,192,847	8,511,621
Sundry Creditors/Accruals	17	510,976	607,031
Dividend		61,839	37,488
Taxation	21	01,055	179
			110
		9,765,661	9,156,319
Medium Term Loan	18	. 645,482	566,285
LIABILITIES	*4	10,411,143	9,722,605
Stated Capital	20	276,117	235,641
Revaluation Surplus	11	39,404	39,404
Credit Risk Reserve		35,688	35,689
Income Surplus		855,475	507,914
Statutory Reserve		394,944	258,699
Building Fund Reserve		20,000	20,000
SHAREHOLDERS FUND		1,621,628	1,097,346
TOTAL LIABILITIES AND SHAREHOLDERS FUND	*	12,032,771	10,819,951

These Financial Statements were approved at a meeting of the Board held on the date below.

STARMAN STARMAN

AIYINASI

filleamstop

DIRECTOR
YANZU YELEBOE AKAINYAH



STATEMENT OF CASH FLOWS

	2013	2012
	(GH¢)	(GHe)
	592,370	479.530
Net Profit before Tax	51,661	72,401
Add back: Depreciation		
Net Operating Activities before Changes in Working Capital	644,031	551,932
Not operating	(000,400)	/1 171 526)
(Increase)/Decrease in Investment	(939,128)	(1,171,526)
Profit on Disposals	(12,260)	(686,116)
(Increase)/Decrease in Loan & Advances	(144,855)	(81,297)
(Increase)/Decrease in Other Assets	(427,944)	1,788.608
Increase/(Decrease) in Customers Accounts	681,225	(860)
Increase/(Decrease) in Deposit for Shares	(00 055)	(147,825)
Increase/(Decrease) in Creditors & Accruals	(96,055)	(141,023)
Net Changes in Working Capital	(939,017)	(299,016)
Not one ingree in the ingree i	(004.000)	252,915
	(294,986)	(53,720)
Tax Paid	(60,251)	(55,720)
	(355,237)	199,195
	NOTIFICAL AND	(00.04.0)
Dividend Paid	(36,823)	(30,612)
Dividence i est	(36,823)	(30,612)
A 41. 141.		
Investing Activities	(0)	
Investment in ARB Apex Bank Ltd.	-	50 <u>12.11</u>
Acqusition of Intangibles Purchases of Fixed Assets	(121,565)	(119,006)
Purchases of Fixed Assets	-	
	(121,566)	(119,006)
Financing Activities	79,197	32,240
Medium Term Loans	12,500	=
Proceeds on Disposal	40,476	38,875
Issue of Ordinary Shares	132,173	71,115
Net Increase in Cash and Cash Equivalent	(381,453)	129,318
week and Cook Equivalent	(381,453)	
Net Increase in Cash and Cash Equivalent	2,124,796	1,995,478
Cash and Cash equivalent at beginning of year	1,743,343	2,124,796
Olarica Coch Balances		THE STATE OF THE S
Closing Cash Balances Cash and Cash Equivalent at end of year	1,743,343	2,124,796
Cash and Cash Equivalent at this or your		W W W W W W W W W W W W W W W W W W W



STATEMENT OF CHANGES IN EQUITY

¥	Stated Capital (GH¢)	Income Surplus (GH¢)	Statutory Reserve (GH¢)	Bldg Fund Reserve	Capital Surplus (GH¢)	Credit Risk Reserve (GH¢)	Total Equity (GH¢)
Bal 1-Jan-2013	235,641	507,914	258,699	20,000	39,404	35,688	1,097,345
Total Comp. Inc.	235,641	544,981 1,052,89 4	258,699	20,000	39,404	- 35,688	544,981 1,642,326
Transactions with Own	ers						
Proceeds from Share							
issues	40,476	-			· · · · ·	1 6 1	40.476
Transfers to Stated Capital	-	-		-	XX 8 82 82	-	
	40,476	-	-		3.3" .	11 28 - 3	40,476
18 DIII	a desired				i.e.	* •	
Other Movements -Divi	dends/Reserves	- Transfers (To)/From				
Stated Capital							
Dividends	1,550	(61,174)	120 245	•	-	-	(61,174)
Statutory Building Fund	1.00	(136,245)	136,245	-		-	(A)
Credit Risk	÷	-	_	_		-	_
							-
Total Transfers	40,476	(197,419)	136,245	*	•		(20,698)
Bal 31-Dec-2013	276,117	855,475	394,944	20,000	39,404	35,688	1,621,628
Bal 1-Jan-2012	196,766	246,014	148,690		39,404	35,688	666,562
Total Comp. Inc.	1 -	440,035	-	_	*		440,035
-	196,766	686,048	148,690	•	39,404	35,688	1,106,597
Transactions with Ow Proceeds from Share	ners						
issues	38,875	-			-		38,875
	38,875	-					38,875
Other Movements Stated Capital							
Dividends		(49.106)				•	(49 196)
Statutory	· ·	(48,126) (110,009)		20,000	-	<u>-</u>	(48,126) 20,000
Building Fund		(20,000)		-		-	(20,000)
Credit Risk	(-)	•		-	(=)	•	-
Total Transfers	38,875	(178,135) 110,009	9 20,000		An .	(9,251)
							W. W. W.
Bal 31-Dec-2012	235,641	507,914	258,69	9 20,000	39,40	4 35,688	1,097,345



NOTES TO THE FINANCIAL STATEMENTS

1.0 CORPORATE INFORMATION

1.1 Nzema Manle Rural Bank Limited is a Limited Liability Company incorporated in Ghana under the Companies Code, 1963 (Act 179). The Bank is operating in the Western Region of Ghana with its registered office at Aiyinasi Office of the Bank, Ellembelle, District, Western Region of Ghana.

The Bank is licensed to carry on the business of banking and to provide some limited ancillary services.

1.2 Compliance with International Financial Reporting Standards, (IFRS)

The Bank has complied with International Financial Reporting Standards.

- 1.3 The comparative figures are for one whole year and to the nearest Ghana Cedi (Gh¢), which is the currency used.
- 2.0 ACCOUNTING POLICIES

The significant accounting policies adopted by the Bank and which have been applied in preparing these Financial Statements are stated below:

2.01 Basis of Accounting

These Financial Statements have been prepared under the historical cost convention but modified in appropriate areas by the adoption of Fair Value measurement basis in compliance with IFRS requirements, as for Investments and Financial Assets and Financial Liabilities measured at Fair Values.

2.02 Revenue Recognition

Revenue is recognised on accrual basis and to the extent of the economic benefits expected to accrue to the Bank and that the revenue can be reliably measured as provided hereunder.

2.021 Interest Income and Expense

Interest income and expense are recognised in the Income Statement for all interest bearing financial instruments including loans and advances as interest accrues using the effective interest rate method.

2.022 Non-Interest Income

Commission and Fees are earned on accrual basis on services such as Funds Transfers on completion of the transaction.

2.03 Income Tax

Income Tax comprises Current Tax and Deferred Tax.

Current Tax relates to determination of expected payable tax from the Profits of the Financial Satements in relations to Tax obligations imposed from by legislation of Ghana.





Deferred Income Tax relates to Tax Provision on all Temporary differences at the Financial Position date arising fron Tax bases of assets and liabilities and their carrying amounts. Deferred Tax Assets are the recoverable taxes of future periods which include deductible Temporary differences. Deferred Tax Liabilities are the recognised payable Taxable Temporary differences on future taxable profits. Deferred taxes(Assets or Liabilities) are calculated using the enacted rate expected to be applicable in the year when the asset is realised or the liabilities settled.

Deferred Tax Assets and Liabilities are offset when they arise in the same tax reporting entities and relate to income taxes of the same taxation authority, and when a legal right to set-off exists.

The carrying amounts of Deferred Tax Assets or Liabilties are reviewed at the end of each reporting date and adjusted to the reflect the new values through the Profit or Loss.

2.04 Financial Instruments Categorisation, Initial Recognition and Subsequent Measurement

2.041 Categorisation

The Bank classifies its Financial Assets into those measured at Fair Value through Profit or Loss and those measured at Amortised Cost; and Financial Assets measured at Fair Value through Other Comprehensive Income:

2.042 Date of Recognition

Purchases and Sales of Financial Assets are recognised on the Transaction date.

2.043 Initial Recognition of Financial Instruments

Financial instruments are initially recognised at their fair value plus, in the case of Financial Assets or Financial Liabilities not at Fair Value through Profit and Loss, transaction costs that are directly attributable to the acquisition or issue of the Financial Asset or Financial Liability.

2.044 Subsequent Measurement of Financial Instruments

(a) Financial Assets at Fair Value Through Profit or Loss

A Financial Asset at fair value through Profit or Loss is that which meets either of the following conditions.

Held for Trading

A Financial Asset is classified as Held for Trading if it is acquired principally for the purpose of selling in the near future, or is part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short-term profit-taking.

Designated at Fair Value through Profit or Loss

Upon initial recognition as Financial Asset, it is designated at fair value through Profit or Loss. Financial Assets at fair value through Profit or Loss are measured at fair value subsequent to initial recognition. Gains or losses upon subsequent measurement are treated in Profit or Loss.

All equity instruments are measured at fair value.

(b) Financial Assets Measured at Amortised Cost

A Financial Asset is measured at amortised cost if both the following conditions are met:

- (i) The asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows.
- (ii) The contractual terms of the Financial Asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.



Term Loans to customers come under this category. They are initially recognised when cash is advanced to the borrowers at fair value, inclusive of transaction costs. Subsequent to initial recognition, Term Loans are measured at amortised cost less impairment losses.

(c) Financial Assets Measured at Fair Value Through Other Comprehensive Income

Securities including investments in money market and equity shares, other than those classified as trading securities, or at fair value through Profit or Loss, are classified and recognised in the Statement of Financial Position at their fair value. Other Financial Assets that are neither cash nor categorised under any other category also come under this classification.

Financial Assets measured at fair value through Other Comprehensive Income are measured at Fair Value with gains and losses arising from changes in Fair Value recognised directly in Other Comprehensive Income until the Financial Asset is either sold, becomes impaired, or matures, at which time the cumulative gain or loss previously recognised in equity is recognised in Profit or Loss.

Interest calculated using the effective interest method is recognised in the Statement of Comprehensive Income. Dividends on equity instruments are recognised in the Income Statement when the Bank's right to receive payment is established.

(d) Financial Liabilities

Financial Liabilities are classified as non-trading, held for trading or designated as at fair value through Profit and Loss. Non-trading liabilities are measured subsequent to initial recognition at Amortised Cost applying the effective interest method. Held for Trading liabilities or liabilities designated as at fair value through Profit or Loss, are measured at fair value. All Financial Liabilities shown in the Statement of Financial Position are nontrading liabilities.

2.045 Determination of Fair Value of Financial Instruments

Availability of Active Market

The fair value of a financial instrument traded in active markets such as the Ghana Stock Exchange (GSE) at the reporting date is based on its quoted market price without any deduction of transaction costs.

ii. Non-Availability of Active Market

Equity investments that do not have a quoted market price in an active market and whose fair value cannot be reliably measured are measured at cost. However, Fair Values for such equity investments, are determined from the declaration of capital appreciations by the investee organisation of amounts so declared in the form additional shares in the equity holdings. Investments whose fair value can be reliably measured are measured professionally through the use of valuation techniques.

iii. Short-Term Receivables

The fair value of short term receivables approximate book value and are measured as such.

2.046 Offsetting of Financial Instruments

Fiancial Assets and Financial liabilities are offset when there is a legally enforceable right to do so with the net amount stated in the Statement of Financial Position. This happens when there is the intention to settle on net basis or realise the Financial Asset and redeem the Financial Liability.

2.047 Derecognition of Financial Assets and liabilities

A Financial Asset or a portion thereof, is derecognised when the Bank's rights to cash flows has expired or when the Bank has transferred its rights to cash flows relating to the Financial Assets, including the transfer of substantially all the risk and rewards associated with the Financial Assets or when control over the Financial

A Financial Liability is derecognised when the obligation is discharged, cancelled or has expired.



2.048 Impairment of Financial Assets

(a) Basis for measuring impairment of Financial Assets

At each reporting date the Bank assesses whether, as a result of one or more events occurring after initial recognition, there is objective evidence that a Financial Asset or group of Financial Assets has become impaired.

Evidence of impairment may include indications that the borrower or a group of borrowers is experiencing significant financial difficulty, default or delinquency in interest or principal payments, or the fact that the debt is being restructured to reduce the burden on the borrower.

(b) Loans and Advances and amounts due from banks & other financial institutions

For loans and advances to customers and amounts due from banks and other financial institutions carried at amortised cost, the Bank first assesses individually whether objective evidence of impairment exists individually for Financial Assets that are individually significant, or collectively for Financial Assets that are not individually significant. If the Bank determines that no objective evidence of impairment exists for an individually assessed Financial Asset, whether significant or not, it includes the asset in a group of Financial Assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be recognised, are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss has been incurred, the amount of the loss is measured as the difference between the assets's carrying amount and the present value of the estimated future cash flows (excluding future expected credit losses that have not yet been incurred). The carrying amount of the asset is reduced through the use of an Allowance Account and the amount of the loss is recognised in the Profit of Loss.

Loans together with the associated allowances are written off when there is no realistic prospect of future recovery and all collaterals have been utilised or have been transferred to the Bank and all the necessary procedures have been completed.

If, in a subsequent year, the amount of the estimated impairment loss increases or decreases because of an event occurring after the impairment was recognised, the previously recognised impairment loss is increased or reduced by adjusting the Allowance Account. If a write-off is later recovered, the recovery is credited to the Profir or Loss and charged to the Allowance Account ('Credit Loss Expense').

The present value of the estimated future cash flows is determined using the Financial Asset's original effective interest rate. If a loan has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate.

For the purposes of collective evaluation of impairment, Financial Assets are grouped on the basis of the Bank's internal credit grading system that considers credit risk characteristics, such as asset type, industry, geographical location, collateral type, past-due status and other relevant factors.

(c) Other Financial Assets

The Bank assesses at each reporting date whether there is objective evidence that an investment or group of investments is impaired.

In the case of equity investments, objective evidence would include significant or prolonged decline in the fair value of the investment below its cost.

In the case of other debt instruments, impairment is assessed based on the same criteria as Financial Assets carried at amortised cost. If, in a subsequent year, the fair value of a debt instrument increases and the increase can be objectively related to an event occurring after the impairment loss was recognised in the Income Statement, the impairment loss is reversed through the Income Statement.

2.049 Derecognition of Financial Assets and Liabilities

A Financial Asset or a portion thereof, is derecognised when the Bank's rights to cash flows has expired or when the Bank has transferred its rights to cash flows relating to the Financial Assets, including the transfer of substantially all the risk and rewards associated with the Financial Assets or when control over the Financial Assets has passed.

A Financial Liability is derecognised when the obligation is discharged, cancelled or has expired.





2.05 Regulatory Credit Risk Reserve

To cater for any difference between the Bank of Ghana's Credit Loss Provision requirements and Loans and Advances Impairments based on IFRS Principles, a charge or credit is made to Income Surplus in respect of the difference required to bring up the cumulative provision to the level required under the Bank of Ghana regulations. Under current regulations the Credit Risk Reserve does not qualify as Tier 1 Capital for the computation of Capital Adequacy.

2.06 Property, Plant and Equipment

The Bank recognises an item of Property, Plant and Equipment as an asset when it is probable that future economic benefits will flow to it and the amount meets the materiality threshold set by the Bank.

Property, Plant and Equipment are stated at Cost or revalued amount less Accumulated Depreciation and any impairment in value. Depreciation is provided on the depreciable amount of each component on a straight-line basis over the anticipated useful life of the asset which determined in percentages. The depreciable amount of each asset is the difference between the cost/revaluation and the residual value which is set to zero of the asset. No depreciation is provided on Land.

The residual value is the estimated amount, net of disposal costs, that the Bank would currently obtain from the disposal of an asset in similar age and condition as expected at the end of the useful life of the asset. In the last year or period of the charge of depreciation to Profit or Loss, the depreciation amount is reduced by GH¢1 so that the asset has GH¢1 value to give an indication of the existence of the item of Propertty, Plant and Equipment.

The current Annual Depreciation rates for each class of Property, Plant and Equipment are as follows:

Land & Building	5%	Furniture & Fittings	20%
Office Equipment	20%	Motor Vehicles	20%
Computer and Accessories	20%	Plant and Machinery	20%

Intangible Assets - Branch Development

Costs associated with routine servicing and maintenance of assets are expensed as incurred. Subsequent expenditure is only capitalised if it is probable that future economic benefits associated with the item will flow to the Bank.

The carrying values of property, plant and equipment are reviewed for indications of impairment when events or changes in circumstances indicate the carrying value may not be recoverable. If any such indication exists and where the carrying values exceed the estimated recoverable amount, the assets or cash-generating units are written down to their recoverable amount.

The recoverable amount of property, plant and equipment is the greater of net selling price and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

An item of Property, Plant and Equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in the Income Statement in the year the item is derecognised.

Residual values, useful lives and methods of depreciation for Property, Plant and Equipment are reviewed and adjusted if appropriate, at each financial year end.

2.07 Intangible Assets - Computer Software

Cost incurred to acquire and bring to use specific computer software licenses are capitalised and amortised on the basis of the expected useful lives using the straight-line method. Maximum useful life is 5 years.



2.98 Provisions

The Bank recognises provisions when it has a present obligation (legal or constructive) as a result of past events and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Where the Bank expects some or all of a provision to be reimbursed, the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain. The expense relating to any provision is presented in the Profit or Loss net of any reimbursement.

If the effect of the Time Value of money is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognised as Berrowing Cost.

2.09 Foreign Currency

Transactions denominated in foreign currency are translated into cedis at the rates of exchange ruling on the dates of the transactions.

Assets and liabilities denominated in foreign currencies are translated into cedis at exchange rates ruling at the Statement of Financial Position date.

Any gains or losses resulting from foreign currency translation or exchange are dealt with through the statement of Comprehensive Income for the year.

2.10 Cash & Cash Equivalents

For the purposes of the Statement of Cash Flows, Cash and Cash Equivalents include cash, balances with Bank of Ghana, amounts due from other banks and Financial Institutions and Short-Term Government Securities.

2.11 Borrowings

Borrowings are recongnised initially at Fair Value, net of transaction costs incurred. Borrowings are subsequently stated at Amortised Cost. Any difference between the amount initially recognised (net of transaction costs) and the redemption value is recognised in the Profit or Loss over the period of the borrowings using the Effective Interest Rate method.

2.12 Impairment of Non-Financial Assets

The carrying amount of the Bank's Non-Financial Assets, other than Deferred Tax Assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists then the assets recoverable amount is estimated.

An Impairment Loss is recongnised if the Carrying Amount of an asset exceeds its Recoverable Amount. The recoverable amount of an asset is the greater of its value in use and its Fair Value less costs to sell. Impairment Losses are recognised in the Profit or Loss.

Impairment losses recognised in prior periods are assessed at each reporting date for any indication that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An Impairment Loss is reversed only to the extent that the assets carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no Impairment Loss had been recognised.

2.13 Employee Benefits

2.131 Short-Term Benefits

Short-Term Employee Benefits are amounts payable to employees that fall due wholly within twelve months after the end of the period in which the employee renders the related service.

The cost of Short-Term Employee Benefits is recognised as an expense in the period when the economic benefit is given, as an Employment Cost. Unpaid Short-Term Employee Benefits as at the end of the accounting period are recognised as an accrued expense and any Short-Term Benefit paid in advance are recognised as prepayment to the extent that it will lead to a future cash refund a reduction in future cash payment.



Wages and Salaries payable to employees are recognised as an expense in the Profit or Loss at gross amount. The Bank's contribution to Social Security Fund is also charged as an expense.

2.132 Social Security and National Insurance Trust (SSNIT)

Under a National Deferred Benefit Pension Scheme, the Bank contributes 13% of employees' basic salary to SSNIT for employee pensions. The Bank's obligation is limited to the relevant contributions, which are settled on due dates. The pension liabilities and obligations, however, rest with SSNIT.

2.14 Events after the Reporting Date

Events subsequent to the reporting date are reflected only to the extent that they relate directly to the Financial Statements and the effect is material.

2.15 IAS 24 Related Party Disclosures (revised)

The revision to IAS 24 includes a clarification of the definition of a related party and the provision of a partial exemption for related party disclosures for government - related entities and between government related entities.

In terms of definition, the revision clarifies that joint ventures or associates of the same third party are related parties of each other. To this end, an associate includes its subsidiaries and a joint ventureincludes its subsidiaries.

The partial exemption applies to related party transactions and outstanding balances with a government which controls, jointly controls or significantly influences the reporting entity as well as to transactions or outstanding balances with another entity which is controlled, jointly controlled or significantly influenced by the same government. In such circumstance, the entity is exempt from the disclosure requirements of paragraph 18 of IAS 24 and is required only to disclose:

The name of the Government and nature of the relationship;

Information about the nature and amount of each individually significant transaction and a quantitative or qualitative indication of the extent of collectively significant transactions, in sufficient detail to enable users of the entity's financial statements to understand the effect.

It is unlikely that the amendments will have any material impact on the Bank's Financial Statements.

2.16 Significant Accounting Estimates, Assumptions & Judgments

In preparation of the Financial Statements, the Bank makes estimations and applies judgment that could affect the reported amount of assets and liabilities. Key areas in which judgment is applied include:

1) Staff Bonus

2) Stock Obsolescence

3) Staff Training, and

4) Annual General Meeting.

2.17 Fair Value of Unquoted Equity Investments

Equity investments that do not have a quoted market price in an active market and whose fair value cannot be reliably measured are measured at cost. However, Fair Values for such equity investments, are determined from the declaration of capital appreciations by the investee organisation of amounts so declared in the form additional shares in the equity holdings. Investments whose fair value can be reliably measured are measured professionally through the use of valuation techniques.

2.18 Deferred Tax Assets

Deferred tax assets are recognised for all unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgment is required to determine the amount of deferred tax assets that can be recognised based upon the likely timing and level of future taxable profits together with future tax planning strategies.

2.19 Impairment of Financial Assets

The Bank makes an allowance for unrecoverable Financial Assets when there is objective evidence that the carrying amount may not be recoverable. Significant management judgment is required to determine when objective evidence of impairment exists, and also in estimating future cash flows from the assets.



2.20 Impairment of Non-Financial Assets (Including Property Plant & Equipment (PPE)

The Bank assesses at least at each financial year end whether there is any evidence that non Financial Assets (including PPE) may be impaired. Where indicators of impairment exist, an impairment test is performed. This requires and estimation of the 'value in use' of the asset or the cash-generating units to which the asset belong. Estimating the value in use amount requires management to make an estimate of the expected future cash flows from the asset or the cash generating unit and also to select a suitable discount rate in order to calculate the present value of those cash flows.

2.21 Provision for Other Profit or Loss Items

The Bank has in line with IAS 37, Provisions, Contingent Liabilities and Contingent Assets the following estimates:

		2013	2012
Staff Bonus		26,583	-
Director/Staff Long Service Award		49,200	•
Provision for Scholarship Fund	•	5,000	-
Annual General Meeting		26,906	30,071
v		107,690	30,071

3 RISK MANAGEMENT

The nature of the Bank's operations as a financial intermediary exposes it to various types of risks. These risks are Credit, Market, Liquidity and Operational.

3.1 Credit Risk

Credit Risk arises from the credit exzposure to a borrower or a counter-party in that either the borrower or the counter-party is unable to redeem an obligation or the inability to perform such obligation is impaired resulting in Economic Loss to the Bank.

The Credit Risk in the Bank's operations arise from largely Loans and Advances to customers.

The Credit Risk is managed through the systems and controls established by the Credit Department that ensure that there is review of the status of the credit at evry stage from application to completion of the re[ayment of the advance by the customer. There is the Credit Committee atht reviews reports of the performance of the Loans and Overdrafts which takes appropriate actions for recovery. Credit facilities are also closely monitored to uncover early warning signals of non-performance. The maximum amount of Credit Risk emanating from these sources is as follows:

		2013	2012
		GH¢	GH¢
	Loans and Advances to customers	4,787,728	4,559,938
		4,787,728	4,559,938
	Collateral held as security against these risks consists mainly of cash.		
	The Loans and Advances portfolio is further analysed in terms of quality as follows:		
(a)	Neither past due nor impaired	3,695,165	3.070,383
(b)	Past due but not impaired	891,003	1,268,993
(c)	Impaired	201,560	220,561
1-7	Gross loans and advances	4,787,728	4,559,938
	The Fair Value of Collateral Security held on (b) and (c)	289,564	271,151





Financial Assets Past Due But Not Impaired

These are analysed by age as follows:

		2013			201	2
		Measured at			Measured at	
No. Of Days Overdue	Amort. Cost	Fair Value	Total A	mort. Cost	Fair Value	Total
	GH¢	GH¢	GH¢	GH¢	GH¢	GH¢
(0-90)	267,890	133,061	400,951	498,958	106,755	605,713
(91-180)	134,670	106,785	241,455	298,772	62,688	361,460
181-360	74,560	61,111	135,671	100,816	61,703	162,519
Over 360	62,450	50,476	112,926	102,728	36,573	139,302
Total	539,570	351,433	891,003	1,001,274	267,719	1,268,993

ANALYSIS BY CLASS OF FINANCIAL ASSETS INDIVIDUALLY DETERMINED TO BE IMPAIRED (GROSS VALUE)

		2013	5 4 5		2012	2
		Measure at			Measure at	
No. Of Days Overdue	Amort. Cost	Fair Value	Total A	mort. Cost	Fair Value	Total
	GH¢	GH¢	GH¢	GH¢	GH¢	GH¢
More Than 90	37,260	28,040	65,300	102,680	25,770	128,450
More Than 180	43,810	28,730	72,540	50,047	12,594	62,640
More Than 360	36,245	27,475	63,720	19,740	9,730	29,470
Total	117,315	84,245	201,560	172,467	48,094	220,561

3.11 Market Risk

Market Risk is the potential of losses arising from movements in market prices such as Interest Rates, Exchange Rates, and Equity and Commodity Prices. Currently, the Bank's activities expose it to Interest Rate risks with no exposure to exchange rate, equity or commodity price risks. The Interest Rate risk is inherent in the Bank's Financial Assets and Liabilities such as Loans, Customer Deposits and Borrowings.

The Board sub-commette on Finance and Audit is responsible for managing of the Bank's Interest Rate risk.

3.12 Liquidity Risk

Liquidity risk is the potential loss to the Bank arising from either its inability to meet its maturing Short-Term obligations as they fall due or to fund increases in assets without incurring unacceptable costs. The management of this risk enables the Bank to minimise the mismatch in the timing of cash flows relating to its Assets and Liabilities to ensure that it regularly maintains the Primary Reserve requirement of 9% of Total Deposits as required by Bank of Ghana.

The Treasury Committee and the Treasury Department of the Bank are responsible for managing the Bank's liquidity.

3.13 Operational Risk

Operational risk is the potential for loss from failed systems and processes, staff incompetence and misconduct and uncontrolled external events. These risks are monitored and controlled in the Bank through well designed operating manuals that reflect the main operating procedures, business continuity planning, reconciliations, internal audit and timely and reliable management reporting.

4 CAPITAL

4.1 The Objectives of Capital Management

The of Capital Management Objective of the Bank is to ensure that is one of financial to maintaining the financial net assets at the end if the financial year exceeds the financial amount of the net assets at the beginning of the year after deducting distributions to and adding contributions from the owners.



This objective will be to ensure that, at any time, the Stated Capital requirement by Bank of Ghan could be met and also to comply with the Capital Adequacy Ratio Regulatory requirements of Bank of Ghana. This will be achieved by maintaining the appeciable level of profits to meet these expected Capital increases by Bank of Ghana.

4.2 Capital Description

The Bank's Capital is its Shareholders' funds comprising Stated Capital, Statutory Reserves and Income Surplus, which includes current and previous year's retained earnings. The current level of the Bank's capital complies with the existing minimum Stated Capital requirement of Bank of Ghana.

4.3	The Level of Capital Adequacy	2013	2012
	•	GH¢	GH¢
	Paid Capital	276,117	235,641
	Disclosed Reserves	1,354,915	861,717
	Sub-Total	1,631,033	1,097,358
	Investments in Unconsolidated Subsidiaries	=	N gr
	Tier 1 Capital	1,631,033	1,097,358
	Tier 2 Capital	61,404	61,404
	Regulatory Capital	1,692,437	1,158,762
	Required Regulatory Capital	(832,767)	(592,039)
	Surplus Capital	859,670	566,723

The Bank's regulatory capital was above the required minimum throughout the period.

		BALANCE	ADDITIONS	DISPOSALS	BALANCE
5	PROPERTIES, PLANT & EQUIPMENT	1-Jan-13			31-Dec-13
5.1	Cost	(GH ¢)			(GH ¢)
	Office Building	88,015	-	-	88,015
	Office Equipment, Furniture & Fittings	172,073	38,472	800	209,744
	Computers & Accessories	91,953	10,294	-	102,247
	Office Furniture & Fittings	×.	•	-	-
	Agency Development	115,989	=	-	115,989
	Agency Furniture & Fittings	-	-	₹.	-
	Plant & Machinery	17,196			17,196
	Motor Vehicles	114,812	72,800	20,060	167,552
		600,037	121,565	20,860	700,743
		BALANCE	CHARGE	DISPOSALS	BALANCE
1021720	DEDDECIATION			DISTOSALS	31-Dec-13
5.2	DEPRECIATION	1-Jan-13	FOR YEAR		31-Dec-13
	Office Building	44,009	4,401	<u> </u>	48,410
	Office Equipment, Furniture & Fittings	117,106	5,745	560	122,291
	Computer Accessories	62,150	12,910		75,060
	Furniture & Fittings		-		-
	Branch Development	42,372	20,228		62,600
	Plant & Machinery			1	-
	Agency Furniture & Fittings		-	-	
	Motor Vehicles	53,303	8,378	20,060	41,621
		318,940	51,661	20,620	349,982
5.3	NET BOOK VALUE	281,097		==	350,761



6	INTANGIBLE	BALANCE		BALANCE
6.1	Cost	1-Jan-13	2	31-Dec-13
		(GH ¢)		(GH ¢)
	Intangible - Balance as at 1st January 2013	73,617		76,697
	Additions	*		20,118
	Additions	73,617	-	96,815
	Amortisation	20,228		23,198
	Net Book Value	53,389	-	73,617
		-		2012
7	INVESTMENT		2013	2012
	INVESTMENT IN OTHER SECURITIES		(GH ¢)	(GH ¢)
	Apex Certificate of Deposit		3,440,000	2,570,000
	B O G 182 Day Treasury Bill		160,000	160,000
	Government of Ghana 2 Year Fixed Notes			1,350,000 -
	Security Discount House Gold Coast Securities Ltd.	=	1,450,000	1,550,000
			5,050,000	4,080,000
	Discounts on Treasury Bills	-	(159,809)	(128,937)
			4,890,191	3,951,063
_	LOANG AND ADVANCES			
8	LOANS AND ADVANCES		3,955,216	3,868,150
	Loans			691,788
	Overdrafts	-	832,512	091,700
			4,787,728	4,559,938
8.1	Less Provision for Bad and Doubtful Debts 10		(462,501)	(382,693)
0.1	Interest in Suspense	8	(3,127)	_
			4,322,100	4,177,245
9	RELATED PARTIES			
	Included in Loans and Advances are the following amounts due from Relat			
	Directors		11,330	(5)
	Key Management Personnel		80,920	15,408
	Ney Management 1 ordenies		92,249	15,408
			(#	
10			222 222	231,865
	Opening Balance		382,693	
	Charge for the year		79,808	150,828
			462,501	382,693
1	REVALUATION/CAPITAL SURPLUS			
1			39,404	39,404
	Opening Balance			20,172,
	Additions			
			39,404	39,404
	Deductions			(-
	Balance at 31st December		39,404	39,404
4	2 INVESTMENT - OTHERS			
	Nzema Industrial Company Ltd.			-
	ARB Apex Bank		61,404	61,404
	AND APON DUTIN			· · · · · · · · · · · · · · · · · · ·



NZEMA MANLE RURAL BANK LIMITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER, 2013 CREDIT RISK RESERVE FUND ACCOUNT

11,608	11,608 11,608 11,608 795,814 346,047 1,141,861 224,345 224,345 2012 (GH gl 3,131,265
11,608 11,608 255,130 440,547 695,676 652,289 652,289 2013 (GH ¢) 3,359,769	11,608 11,608 795,814 346,047 1,141,861 224,345 224,345 2012 (GH g)
11,608 255,130 440,547 695,676 652,289 652,289 2013 (GH ¢) 3,359,769	11,608 795,814 346,047 1,141,861 224,345 224,345 2012 (GH g)
255,130 440,547 695,676 652,289 652,289 2013 (GH ¢) 3,359,769	795,814 346,047 1,141,861 224,345 224,345 2012 (GH #)
255,130 440,547 695,676 652,289 652,289 2013 (GH ¢) 3,359,769	795,814 346,047 1,141,861 224,345 224,345 2012 (GH #)
440,547 695,676 652,289 652,289 2013 (GH ¢) 3,359,769	346,047 1,141,861 224,345 224,345 2012 (GH ¢)
440,547 695,676 652,289 652,289 2013 (GH ¢) 3,359,769	346,047 1,141,861 224,345 224,345 2012 (GH ¢)
440,547 695,676 652,289 652,289 2013 (GH ¢) 3,359,769	346,047 1,141,861 224,345 224,345 2012 (GH ¢)
695,676 652,289 652,289 2013 (GH ¢) 3,359,769	1,141,861 224,345 224,345 2012 (GH g)
652,289 652,289 2013 (GH¢) 3,359,769	224,345 224,345 2012 (GH ¢)
2013 (GH¢) 3,359,769	224,345 2012 (GH ¢)
2013 (GH¢) 3,359,769	224,345 2012 (GH ¢)
2013 (GH¢) 3,359,769	224,345 2012 (GH ¢)
2013 (<u>GH ¢)</u> 3,359,769	2012 (GH ¢)
(GH ¢) 3,359,769	(GH ¢)
(GH ¢) 3,359,769	(GH ¢)
	100 DO 10
2 442 887	4,101,200
2,442,007	2,823,568
1,599,387	1,247,751
1,789,311	1,304,992
1,492	4,045
9,192,846	8,511,621
182.580	204,621
13	13
25,402	62,093
201,022	198,726
71,960	141,577
510,976	607,031
•	and the second section of the second
6AE AP2	FCC ODE
043,402	566,285
nmend the of Rights Issue GH¢0. d was GH¢0.019 per share; Total	.05 per share GH¢61,174).
	19,974 48,126
01,174	40,120
98.662	68,100
(36,823)	(30,612)
61.839	" 37,488
	1,492 9,192,846 182,580 13 25,402 231,022 71,960 510,976 645,482 mmend the of Rights Issue GH¢0. ed was GH¢0.019 per share; Total 6 37,488 61,174 98,662



20 STATED CAPITAL

The company is registered with 500,000,000 Ordinary Shares of no par value and 125,000 Preference Shares which have been issued paid as follows:

	been issued paid as follows:		2013	•	2042	
	NO. OF SHARES	CONCIDEDATION			2012	
	Ordinary	CONSIDERATION Cash	Number 2,293,140	91,120	Number 4 004 201	(GH ¢) 52,245
	Additions	Cash	404,758	40,476	1,904,391 388,749	
	, additions	Odsii	2,697,898	131,596	2,293,140	38,875 91,120
	Ordinary	Income Surplus	926,557	144,521	926,557	144,521
	Additions	Income Surplus	020,007	144,021	320,007	177,021
	7,00,0010	Hoome Carpias	926,557	144,521	926,557	144,521
			3,624,455	276,517	3,219,697	235,641
	Preference	Cash	125,000	13	125,000	13
			020,000	0.0	,	,,
			3,749,455	276,129	3,344,697	235,653
			911-10-1-10-0	en i wy i isa	9,077,000	200,000
			BALANCE	CHARGED		BALANCE
28	TAXATION		1/1/2013	FOR YEAR	PAYMENTS	12/31/2013
			(GH ¢)	(GH ¢)		(GH ¢)
	Up to 2012		179	And of the last of	(21,251)	(21,072)
	2013		-	47,390	(39,000)	8,390
			179	47,390	(60,251)	(12,683)
					A TO MILE TO SERVE	
22	INTEREST EARNINGS				2013	2012
					(GH d)	(GH ¢)
	Interest on Loans				1,252,967	1,132,660
	iterest on Overdrafts				160,340	199,494
	Discount on Treasury Bills				952,197	546,258
					2,365,505	1,878,412
		2010.720				
4	TEREST & OTHER EXP					
	Interest on Deposit Liabilitie	S			308,081	167,332
	hilerest on Borrowings				81,812	90,413
					389,893	257,745
ź.,	COMMISSIONS & FEES					
	Commitment Fees				256,539	243,681
	Commission				252,877	193,355
	Funds Transfer Commissio	n			202,011	
	did Hanslet Commissio	11			-	26,066
					509,416	463,101
23		NGS			22 422	400 040
	Sundry Income				98,100	123,945
	ATIED AGGREGATION	/MENTA		8		
Şt		INEN 15				
	Rent				36,773	19,583
	Insurance				6,808	7,881
	Migration Suspense a/co				59,754	-
	Others				61,094	



	Deposit for Land		
	Other Building for Sale	44.700	500
	Inventory	44,766	44.766
	Uncleared Effects	10,801	8,428
	Interest Receivable on Loan	277	17,302
	Agency Clearing	95,868	
	Interest Receivable on Investment	58,653	27,336
	Office Account (DR)	253,309	93,706
	Office Account (DR)	24,186	4,843
27	OPERATIONAL EXPENSES	652,289	224,345
21	Salaries & Wages		
		662,826	471,475
	Staff Benefits	307,837	300,805
	Directors' Remuneration	21,986	13,800
	Depreciation	51,661	72,401
	Audit Fees (Inclusive of VAT and NHIL)	15,155	14,950
	Subscription & Donations	57,813	23,847
	Others	793,671	680,077
		1,910,949	1,577,355
28	DEL ATED DARTIES		
20	RELATED PARTIES		
	Included in Salaries and Wages, Staff Benefits are the following amounts in respect of Rela	ated Persons	
	Directors	82,850	61,800
	Key Management Personnel	-	22,633
		82,850	84,433
29	CASH AND BALANCES WITH THER BANKS		
	Cash on Hand	1,047,666	`982,936
30	Other Creditors (Office Account)		
	Rural Financial Service (Generator Set Loan)		4.040
	ARB/DANIDA COMM. Project	2.000	1,618
	Computer Hardware Loan from ARB Apex	2,886	1,269
	Western Union	994	5,807
	Staff Leave Provision	10,000	10,000
	Sundry Creditors		67,940
		43,932	10 -
	ARB Apex Vehicle Loan Facility	24,683	43,211
	Office Accounts/Sundry Creditors	100,085	91,362
24	CONTROLLED AND ACCOUNTANT OFFICE	182,580	221,206
31	CONTROLLER AND ACCOUNTANT GENERAL		
	Controller and Accountant General	24,448	61,140
	Unallocated Transfers	954	954
		25,402	62,093
32	ACCRUALS	Swa sike to the fitter and	
	Audit Fees	24,951	14,950
	AGM	26,270	30,000
	Others/Police Guard	29,434	22,662
	Long Service Award-Directors/Staff	-	48,000
	A		200.000 CT
	Accrued Interest Not Paid	150.366	83.114
	Accrued Interest Not Paid	150,366 231,022	83,114 198,726